From: Amy Brownell

Sent: Wednesday, February 4, 2009 2:43 PM

To: Catherine Pearson; Celena Chen; Bell, Cornelia M.; Jensen, Dane C CIV NAVFAC SW; dcshipman@treadwellrollo.com; Gilkey, Douglas E CIV OASN (I&E) BRAC PMO West; drathnayake@mactec.com; Elaine Warren; erickahailstockejohnson@paulhastings.com; george.schlossberg@kutakrock.com; gordonhart@paulhastings.com; Jeff.Austin@lennar.com; JJFenton@mactec.com; Cummins, John M CIV NAVFAC SW; Forman, Keith S CIV OASN (I&E) BRAC PMO West; Kito, Melanie R CIV NAVFAC SW; Natasha Jones; Callaway, Rex CIV NAVFAC SW; Liotta, Rita M CIV WEST Counsel; sreinis@treadwellrollo.com; Stephen Maduli-Williams; stephen.proud@lennar.com; Macchiarella, Thomas L CIV OASN (I&E)

BRAC PMO West; Thor Kaslofsky; Tiffany Bohee; steve.hall@ttemi.com

Subject: Re: February 12 and 13 ETCA meetings

Attachments: Building134_Implications on B_02_03_09 draft to Navy.doc; Parcel B MostLike Quant 02_03_09 Draft to Navy.xls; Parcel G MostLike Quant 02_03-09 Draft to navy.xls; Parcel B Lactate Narrative 02_03_09 Draft to Navy.doc

As Melanie and I discussed - Mactec has been preparing many details to assist us in our discussion of the ETCA scope.

Attached are one table and two narratives concerning Parcel B ETCA scope and one table concerning Parcel G ETCA scope. We will use this information during our morning discussions on Feb 12 and 13 - so if you can familiarize yourselves with the content it will assist us in being able to have in-depth discussions.

We are preparing a draft agenda to organize the discussions. The order of discussion topics will be different than the order listed on the tables (the order on tables was to assist in calculation of quantities)

let me know if you have any questions.

thanks, Amy Brownell, P.E. San Francisco Health Department 1390 Market St., Suite 410 San Francisco, CA 94102 415-252-3967 fax 415-252-3889 amy.brownell@sfdph.org

Amy
Brownell/DPH/SFGO
V To
Catherine Pearson/CTYATT@CTYATT,
02/03/2009 05:23 Celena Chen/REDEV/SFGOV@SFGOV,
PM "Bell, Cornelia M."

<corneliabell@paulhastings.com>, dane.c.jensen@navy.mil, dcshipman@treadwellrollo.com, douglas.gilkey@navy.mil, drathnayake@mactec.com, Elaine Warren/CTYATT@CTYATT, erickahailstockejohnson@paulhasting s.com, george.schlossberg@kutakrock.com, gordonhart@paulhastings.com, Jeff.Austin@lennar.com, JJFenton@mactec.com, john.cummins@navy.mil, keith.s.forman@navy.mil, melanie.kito@navy.mil, Natasha Jones/REDEV/SFGOV@SFGOV, rex.callaway@navy.mil, Rita.Liotta@navy.mil, sreinis@treadwellrollo.com, Stephen Maduli-Williams/REDEV/SFGOV@SFGOV, stephen.proud@lennar.com, thomas.macchiarella@navy.mil, Thor Kaslofsky/REDEV/SFGOV@SFGOV, Tiffany Bohee/MAYOR/SFGOV@SFGOV

cc

Subject Re: February 12 and 13 ETCA meetings(Document link: Amy Brownell)

I hate to do this to everyone but Navy schedules are such that we're going to have to rally and have a very long and intense day of discussions on the 12th.

Here is the plan Meetings will be held at Paul Hastings Janofsky Walker offices (Gordon Hart's office) at 55 second street 24th floor

We'll send a proposed agenda later this week with suggestions for particular topics at particular times - as follows

February 12th

 $8~\rm am$ to $9~\rm am$ - Keith, Melanie and whatever other Navy folks can get there that early and Navy technical consultants will meet with the

City/Lennar/Mactec folks and we'll discuss a couple of detailed technical issues of the scope and quantities

approx. 9 am when the remaining Navy team arrives from San Diego - we'll take a step back and talk about some of the Big Picture Issues on the Scope. Continue discussions on Big Picture Issues as long as needed. If there is time - go back to talking technical details until Noon.

Noon to 1 pm Lunch

1 pm - 4pm ETCA language discussions.

Feb 13th

8 am to 11 am - Keith, Melanie and Navy technical consultants meet with City/Lennar/Mactec to discuss remaining technical scope details - if needed.

Amy

Brownell/DPH/SFGO

V

To

melanie.kito@navy.mil,

01/30/2009 10:00 keith.s.forman@navy.mil,

AM dane.c.jensen@navy.mil,

thomas.macchiarella@navy.mil,

rex.callaway@navy.mil,

Rita.Liotta@navy.mil,

john.cummins@navy.mil,

douglas.gilkey@navy.mil

CC

Jeff.Austin@lennar.com.

JJFenton@mactec.com,

drathnayake@mactec.com,

gordonhart@paulhastings.com,

stephen.proud@lennar.com,

erickahailstockejohnson@paulhasting

s.com, Elaine Warren/CTYATT@CTYATT,

Thor Kaslofsky/REDEV/SFGOV@SFGOV,

 $Tiff any\ Bohee/MAYOR/SFGOV @SFGOV,$

Stephen

Maduli-Williams/REDEV/SFGOV@SFGOV,

Natasha Jones/REDEV/SFGOV@SFGOV,

dcshipman@treadwellrollo.com,

sreinis@treadwellrollo.com,

george.schlossberg@kutakrock.com,

"Bell, Cornelia M."

<corneliabell@paulhastings.com>,

Catherine Pearson/CTYATT@CTYATT,

Celena Chen/REDEV/SFGOV@SFGOV

Subject February 12 and 13 ETCA meetings

Hello everyone:

I just spoke with Melanie and we are confirmed for February 12 and 13 ETCA meetings

The schedule will be:

Morning of February 12 from 9 am to noon - Discussion of ETCA scope - big picture issues and start discussion on details of quantities

Afternoon of February 12 from 1 pm to 4 pm - Discussion of ETCA language

Morning of February 13 from 9 am to noon - More discussion of ETCA scope - continuation of details about quantities (cubic yards, number of reports, years of gw monitoring, number of wells sampled during monitoring)

Lawyers need to attend the afternoon meeting of February 12 but they are welcome to attend all of the meetings (Gordon has already said that he will attend all the meetings)

The meeting will be held in SF.

I will find a room and send that information in subsequent email.

As Melanie and I discussed - Navy and City/Lennar/Mactec will exchange backup info that both parties are working on in relation to scope quantities prior to meeting.

thanks, amy cell 925-876-0453 desk 415-252-3967

(See attached file: Building134_Implications on B_02_03_09 draft to Navy.doc)(See attached file: Parcel B MostLike Quant 02_03_09 Draft to Navy.xls)(See attached file: Parcel G MostLike Quant 02_03-09 Draft to navy.xls)(See attached file: Parcel B Lactate Narrative 02_03_09 Draft to Navy.doc)

Draft Document – 02/03/2009 Former Hunters Point Shipyard Parcel B Guaranteed Fixed Price Remediation (GFPR) Scoping Document Prepared by MACTEC

Implications for Building 134 Remediation (in Parcel C) to Affect Parcel B Risks and Development Schedules

Groundwater risk plumes identified for Parcel B include the IR-25 (Building 134) VOC plume, including potential for DNAPL. Based on more recent data (2007-08), the IR-25 groundwater plume, with an identified source area in Parcel C within Building 134, appears to have stabilized short of the Parcel B/C boundary. Bioremediation is proposed (Navy Proposed Plan for Parcel C) as one remedial measure for the IR-25 VOC plume. However, initial phases of bioremediation often result in increases in VOC concentrations from desorbing compounds. Before bacteria become acclimated to begin the process of anaerobic degradation of parent chlorinated compounds, more mobile released plume constituents may migrate beyond current extents. Further, unless the process is well-controlled, vinyl chloride may form from chlorinated ethenes (with a lower water quality criterion and risk target concentration than the parent compound(s)) and part of the process may stall at this step. The suspected presence of DNAPL at Building 134 raises concerns for a difficult and prolonged remediation (already estimated in the Parcel C Feasibility Study as possibly 15 years or more).

Established limits of the groundwater plumes also do not necessarily determine limits of associated soil vapor extent (both soil and groundwater sources) nor of migration potentials. The proximity of proposed development on Parcel B to known contaminants in IR-25 (in soil, soil vapor and groundwater) raises concerns for potential impacts in the IR-10/Building 123 area for indoor air and/or construction worker risk scenarios due to the IR-25 contaminated media.

Two Approaches to Mitigate Impacts to Parcel B

Two approaches suggest themselves to mitigate potential impacts to Parcel B from Building 134 that would affect potential human health risks and development schedules. The first is to create barriers to migration from Building 134 onto Parcel B. The second is to coordinate the Building 134 remediation with Parcel B activities.

Barriers to Mitigate Migration from IR-25 (Building 134) – not the preferred alternative

Mitigation of migration from IR-25 onto Parcel B could be achieved by a variety of remedial measures. Groundwater migration and some vapor migration could be restricted with an impermeable barrier wall. Some groundwater extraction and treatment behind the wall may be necessary to prevent mounding, but flow rates would be expected to be small. A permeable reactive barrier is another possibility, but the selection of the right mix of reactive materials may be subject to treatability testing as the COCs contain chlorinated benzenes as well as chlorinated ethenes and ethanes. Soil vapor migration may need to be constrained in the unsaturated zone, and a venting or SVE system may be used to establish a barrier to such migration from Building 134 onto Parcel B. Soil vapors may be sorbed and collected for disposal, or other means may be used to destroy the collected vapors.

Building 134 Implications on B 02 03 09 draft to Navy-Lennar

$MACTEC\ to\ Implement\ the\ Coordinated\ Simultaneous\ Remediation\ of\ Buildings\ 123\ and\ 134-the\ preferred\ alternative$

The more logical alternative to the second approach is for MACTEC to assume the design and implementation of the remedy for Building 134 (and possibly the remainder of RU-C5, i.e., to include IR-06, the former fuel tank farm).

Similarities in remedial approaches for soil and groundwater in IR-10 and IR-25 raise the possibility of economies such as mobilization and monitoring for combining IR-10 and IR-25 remedial measures. The proximity of IR-25 and IR-06 (combined as RU-C5) suggests even further potential economies of scale, schedule and continuity, i.e., it makes sense to coordinate items such as excavation, HRC/ORC injection, and SVE application within RU-C5 with IR-10 activities. It may be possible to further reduce costs and achieve an accelerated schedule through a modified approach to save on remedial and long-term monitoring costs, while minimizing schedule conflicts and lessening risks.

Proposed development within Parcel B/IR-10 area may be affected by the schedule of remediation applied to the IR-06 and IR-25 groundwater and soil remediation. The transfer of the responsibility for the remediation of IR-25 or RU-C5 from the Navy to City/Lennar/MACTEC could be achieved administratively through a Guaranteed Fixed Price Remediation contract.

February 6, 2009

WBS Task				
/Subtask	Description	Scoping Item	Unit	Quantity
1.0	Project, Planning and Scheduling:			
1.1	Scheduling and Progress Reporting: Developing and maintaining a master project schedule and monthly progress reports.	Schedule updates Reports	ea ea	160 160
1.2	Database Development and Maintenance: Development of a chemistry	Reports	ea	160
1.2	database to store all analytical data	SQL Database setup SQL Database maintenance	ea ea	1 1
1.3	Administrative Record Support			
	·	Periodic deliverable requests	ea	1
2.0	Soil Gas Survey			
	To be performed in the future parcel-wide and at discrete suspect areas for Nurvey excludes IR-07/18 and any work outside Parcel B boundary. It is assume any source of soil gas within 100 feet outside of Parcel B boundary prior to particle.	sumed that the Navy will have remedies in p	lace to a	address
2.1	Work Plan Preparation: Includes SAP, QAPP, & HSP	Work Plan	ea	1
2.2	Soil Gas Survey Implementation: To be conducted parcel-wide (41 acres) using a 100 ft x 100 ft grid system at areas that can not be negotiated to be clean with the regulatory agencies based on past-use / sampling experience. This equates to approximately 4.4 survey point locations per acre. Also to be performed	Geoprobe Mob/Demob Sampling Survey Points	ea ea	2 395
	at finer grid (50 ft x 50 ft) or select-location sampling at suspect areas where former VOC soil or soil gas sampling has shown exceedances of	Cores thru concrete floor slabs	ea	47
	ESLs. Where exceedances occur, follow-up sampling will take place to define the extent during a 2nd mobilization.	TO-15 analyses for volatiles (number of samples)	ea	494
		Geotechnical samples	ea	45
2.3	Soil Gas Survey Report: Includes data validation and reporting of soil gas survey results with figures and tables.	Report	ea	1
2.4	Development of Soil Gas Cleanup Levels Memorandum Assumes that the Navy will develop a risk methodology approach that is approved by the regulators and performed by City/Lennar/MACTEC Memorandum will include what mitigation measures will be performed.	Memorandum	ea	1
3.0	Remedial Design			
	Includes remedial designs for the following components: Soil vapor extraction system expansion & operation at Bldg 123; In-situ injection with lactate and organo-sulfur at IR-10; Revetment construction at BOS-3; Hot spot soil excavations and soil covers; and			

Hunters Point Shipyard Parcel B Scope of Work

Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

February 6, 2009

WBS Task				
/Subtask	Description	Scoping Item	Unit	Quantity
	Long-term Groundwater Monitoring			

WBS Task				
/Subtask	Description	Scoping Item	Unit	Quantity
3.1	Pre-Design Field Work	Pre-Design Field Activities		
	SVE Well Location Design for Bldg 123:	- geoprobe mob/demob	ea	1
	SVE well installation will require up to 10 pre-design drive	- cores through floor slab	ea	10
	points to sample soil / soil gas for locating new extraction	- drive points	ea	10
	and vapor monitoring wells required per ROD in Bldg 123.	- soil samples	ea	10
	Soil gas samples would also be collected from existing extraction & monitoring points to establish baseline	- soil gas samples	ea	10
	conditions to base regulatory metrics.	- baseline soil gas samples	ea	59
	Lactate Injection Design for IR-10A Plume: Injection dosage and monitoring will require site-specific geochemical data, including nitrate, manganese, iron and sulfate. Collection will be from 6 existing wells. Use of existing groundwater VOC data is sufficient.	- collect/analyze groundwater samples	ea	6
	Organo-Sulfur Injection Design for IR-10B Plume:	- geoprobe mob/demob	ea	1 1
	Cr+6 is believed to be the only metal exceedance	- drive points	ea	10
	that may potentially result in a long-term groundwater	- HACH test kit	ea	1
	monitoring issue and/or require treatment per the regulatory agencies. Pre-design work would entail advancing up to 10 geoprobe points to locate where to best inject. Analyses would be by field colorimetric methods with detection limit of 10 ug/L with off-site confirmation of two highest samples.	- Off-site lab Cr+6 samples	ea	2
	Revetment Design / Soil Cover Design:	-Topographic Survey	ea	1
		- Hydrographic Survey	ea	1
		- Geotechnical Evaluation	ea	1
	Long-Term Groundwater Monitoring Work:	- monitoring well verification field reconnaissance	ea	1
3.2	Remedial Design Documents Includes design for all the remedial elements including engineering controls such as liquid-boot with passive vapor controls.	Remedial Design (includes basis of design, specifications, and drawings.)	ea	1
	Institutional Controls (ICs)	LUCs	ea	1
1	, ,	CRUPs	ea	1
		Deed Restrictions	ea	1
		RMPs	ea	1
4.0	Remedial Action Work Plan (RAWP)			
	RAWP includes plans for the following components: Soil vapor extraction expansion & operation at Bldg 123; In-situ injection with lactate and organo-sulfur at IR-10; Revetment construction at BOS-3; Hot spot soil excavations and soil covers; liquid-boot with passive vapor controls; and Long-term Groundwater Monitoring Plan.	RAWP (includes SAP, QAPP and HSP)	ea	1

Hunters Point Shipyard

WBS Task	Description	Cooning House	1114	0
/Subtask	Description Remedial Implementation	Scoping Item	Unit	Quantity
5.1	Soil Excavation			
5.1	•Site Preparation	Mob/Demob Permit applications	ea	1
	•Survey Control	remit applications	ea	1
	•Hot Spot Excavation 3 areas B3416, B3426, B4716 each 83 cy in volume per the ROD	Excavation	су	249
5.2	Soil Vapor Extraction System Expansion & Operation The SVE system in Bldg 123 is to be expanded and operated per the ROD. The existing system covers approximately 11,350 sq. ft. with 10 ft unsaturated zone. The Phase III SVE Treatability Study (TS) recommends additional extraction wells be installed to reduce TCE concentrations at the west end of the building. Duration of operation is not specified or costed in the ROD but the Phase III SVE TS recommends running the system in a pulsed mode. MACTEC concurs, given asymptotic conditions have already been reached for most extraction wells within the system. Running the system efficiently for much longer than one year is not anticipated.			
	*Site Preparation Activities Mark proposed well locations, / Dig-Safe coordination; Install new wells for system expansion; Perform GPS survey. Permitting.	Install extraction wells (4 in) Install Vapor Mon. well pairs (2 in) GPS survey - update system layout	ea ea ea	4 4 1
	Retrofit and Construction Equipment procurement; well head construction; piping connections; emissions stack erection; power hookup	GAC Vessels-1,000 lbs ea 1000 gal poly transfer tank Blower Piping (2 to 6 in) Electrical connection meter/circuit breaker panel	ea ea ea If ea ea	2 1 0 2000 1 0
	 System Shakedown Collect baseline analytical and PID measurements in new well points; establish injection well / extraction well pattern layout. 	Collect baseline soil gas samples	ea	22
	 Operations and Maintenance (Including Reporting) System pulsed for 1-yr period; After removal of bulk mass of contaminant within new extraction area (assume 2 mo), 	RA Soil gas sampling event	event	5
	commence with pulse operation. Assume 2 wks on and 3 wks off. Gas samples measured by PID each sampling event and off-site analyses every other sampling event.	PID gas measurement event	event	9
	Reporting: Semi-annual (mid-treatment and final report)	Reports	ea	2

VBS Task				
/Subtask	Description	Scoping Item	Unit	Quantit
	•System Decommissioning			
	Remove and dispose of off-gas carbon absorbers	SVE/VM well decommissioning		73
	Remove and dispose of on-gas carbon absorbers Remove piping / grout & decommission wells	SVE/VM well decommissioning	ea	
	11 0 0	GAC disposal	lbs	2000
	Salvage SVE trailer for continued use elsewhere	Equipment decommissioning	ea	1
5.3	VOC Groundwater Remediation - In-Situ Injection with Lactate			
	The IR-10A (VOC) plume is to be treated by injection of			
	lactate per the ROD. The ROD suggests a single injection			
	within a localized hot zone will achieve remedial objectives.			
	It is MACTEC's belief that with this approach, remedial			
	objectives will not be achieved without also relying on natural			
	attenuation over an indefinite period of time, if they are ever			
	actually achieved at all. Discrepancy between use of a "slow			
	release" organic substrate as is discussed in the text of the			
	ROD versus the use of a "non-slow release" sodium lactate			
	in the ROD cost tables only adds further uncertainty into			
	the cost and effectiveness of the proposed injection scenario.			
	Furthermore, VC the most recalcitrant of the TCE degradation			
	daughter products appears to be increasing since the ZVI			
	treatability testing. Unless the regulatory agencies concur in			
	writing that MNA, (which is not a stated component of the selected			
	remedy) is acceptable given the above shortcomings, then			
	MACTEC proposes a more aggressive injection			
	scenario.			
	•Site Preparation Activities			
	Mark proposed injection locations, / Dig-Safe coordination;			
	Collect baseline groundwater parameters;	Collect and analyze groundwater	ea	14
	survey; Permitting	samples from existing wells	00	'-
	Survey, 1 criming	Samples from existing wells		
	•Round 1 Injection	Geoprobe mob/demob	ea	1
	Perform 1st round of injections; followed by GPS location survey.	Advance drive points	ea	42
	Approximately 15,200 lbs of sodium lactate (material costed	Cores thru floor slabs	ea	23
	in ROD, but is not "slow-release") is anticipated to be required.	GPS survey - document pts	ea	1
	•Round 1 Process Monitoring			
	Collect post injection groundwater samples	Collect and analyze groundwater	ea	14
		samples from existing wells		
	Prepare Report	Report	ea	1
	•Round 2, 3, and 4 Injections	Geoprobe mob/demob	ea	3
	Perform up to 3 additional rounds of injections each	Drive points (total all 3 rounds)	ea	87
	followed by GPS survey. It is anticipated that approximately	Cores thru floor slabs	ea	17
	31,400 lbs of sodium lactate may be required total for the remaining	GPS surveys - document pts	ea	3
	three rounds, injected through successively fewer points, as needed.	C. C dai voyo accument pto	00	
	•Round 2, 3, and 4 Process Monitoring	Collect and analyze groundwater	ea	42
	Collect post injection groundwater samples	samples from existing wells	60	72
	Outeur post injection groundwater samples	samples hom existing wells		

Hunters Point Shipyard Parcel B Scope of Work

Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

February 6, 2009

WBS Task				
/Subtask	Description	Scoping Item	Unit	Quantity
	Prepare Reports	Report	ea	3

Hunters Point Shipyard Parcel B Scope of Work

Draft
Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

February 6, 2009

WBS Task /Subtask	Description	Scoping Item	Unit	Quantity
5.4	Soil Cover / Liquid Boot Installation			
	Soil Cover Construction	Cover area	sq ft	1.26M
5.5	Soil Vapor Control Technology			
		Area Needing Liquid Boot and Passive Venting System	sq ft	331,840
5.6	Metal Groundwater Remediation - In-Situ Injection with Organo-Sulfur:			
0.0	Cr+6, apparently no longer present since the decommissioning			
	of IR10MW12A, is the only metals exceedance			
	that may potentially result in a long-term groundwater			
	monitoring issue and/or require treatment by the regulatory agencies. Injection would be in the IR-10B plume			
	historically located at the exterior west end of Bldg 123.			
	motoriously located at the oxional west one of Elag 125.			
	•Site Preparation Activities			
	Mark proposed injection locations, / dig safe coordination;			
	Collect baseline groundwater parameters;	Collect and analyze groundwater	ea	10
	survey; Permitting [Note: 3 new wells to be installed under the Long-Term Monitoring Program for this remediation.	samples from new & existing wells		
	•Round 1 Injection	Geoprobe mob/demob	ea	1
	Perform 1st round of injections; followed by GPS location survey.	Advance drive points	ea	15
	Approximately 1,100 lbs of organo-sulfur compound (MRC®) with	Cores thru floor slabs	ea	2
	810 lbs of primer (HRC®) is anticipated to be required.	GPS survey - document pts	ea	1
	•Round 1 Process Monitoring			
	Collect post injection groundwater samples	Collect and analyze groundwater	ea	10
	, , , , , , , , , , , , , , , , , , , ,	samples from new & existing wells		
	Prepare report	Report	ea	1
	•Round 2 Injection	Geoprobe mob/demob	ea	1
	Perform 2nd injection round followed by GPS survey	Drive points	ea	8
	Approximately 580 lbs of organo-sulfur compound (MRC®) with	Cores thru floor slabs	ea	0
	450 lbs of primer (HRC®) is estimated for the second injection.	GPS surveys - document pts	ea	1
	•Round 2 Process Monitoring			
	Collect post injection groundwater samples	Collect and analyze groundwater	ea	10
		samples from new & existing wells		l .
	Prepare report	Report	ea	1

Hunters Point Shipyard Parcel B Scope of Work

Draft
Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

February 6, 2009

WBS Task				
/Subtask	Description Land Town Countries of the Maritimine Countries of the Countri	Scoping Item	Unit	Quantity
5.7	Long-Term Groundwater Monitoring •Field Work			
	a) <u>Year 1</u> - Quarterly Sampling and <u>Years 2-4</u> Semi-Annual Monitoring	Water level monitoring and sampling and analysis of groundwater samples from monitoring wells	events	10
	Collect and analyze samples from 70 wells in Years 1-2, and 73 wells in Years 3-4 and measure water levels in 14 additional wells in Years 1-4. Assumes that the current gw monitoring program will continue (38 wells) with the addition of samples collected under the SAP supplemental program (2 wells), TPH monitoring program (16 wells), and expanded monitoring for radiological parameters per the ROD (14 additional wells). For Year 1, in accordance with the current monitoring program, 67 wells will be sampled quarterly with 3 wells monitored on a semiannual basis. It is assumed that for Years 2-4, wells that were sampled on a quarterly basis in Year 1 will move to semi-annual sampling and wells that were sampled on a semi-annual basis in Year 1 will move to annual sampling and that wells monitored for radiological parameters will move to annual sampling per the ROD. In addition, in Years 3 and 4, three wells installed for remedy monitoring will be added and sampled on a semi-annual basis. The sampling frequency will be as specified in the ROD, quarterly for Year 1 and semi-annual for Years 2-4.			
	b) Years 5-14 and 16-30 Annual Sampling and Year 15 Quarterly Sampling by Year 5, π is assumed that the LPH monitoring program will cease and that the analytical program will be reduced to that anticipated by the TMSRA to include sampling 28 wells for VOCs, 7 wells for mercury, 2 wells for metals, and 4 wells for hexavalent chromium, plus 3 new wells for remedy monitoring not in the TMSRA (31 wells). It is also assumed that 14 additional wells will be monitored for radiological parameters per the TMSRA (45 wells total). It is assumed that the 3 remedy monitoring wells will be sampled until Year 15 reducing the wells sampled to 42 in Year 15. In accordance with the ROD, samples will be analyzed annually in years 5-14 and 16-30 and in year 15, the wells will be sampled on a quarterly basis.	Water level monitoring and sampling and analysis of groundwater samples from monitoring wells	events	29
	•Reporting - Data Management/Evaluation/Validation			
	a) Data Validation For each sampling event, validate chemical analytical data and generate a Quality Control Summary Report. Level III validation will be performed on 80% of the samples and Level IV validation will be performed on 20% of the samples.	Validate chemical analytical data and generate data validation summary report.	events	39
	b) Data Management For each sampling event, the water level and chemical analytical data and data validation qualifiers will be loaded into a SQL database	Load data from groundwater monitoring program	events	39
	c) Data Evaluation For each sampling event, the groundwater elevation and chemical analytical data will be complied in tables and figures, evaluated and interpreted for presentation in applicable quarterly, semi-annual, and annual reports	Compile and evaluate data from groundwater monitoring program	events	39

WBS Task				
/Subtask	Description	Scoping Item	Unit	Quantity
	d) Groundwater Monitoring Reporting Prepare a report presenting and interpreting data collected for each quarterly, semi- annual, or annual event. Draft, Draft Final, and Final versions of each report will be generated.	Prepare groundwater monitoring report	ea	39
5.8	Monitoring Well Installation/Well Abandonment Includes 3 wells that are planned to be installed to monitor the effectiveness of the remedy at IR10B. It also includes up to 7 wells that are assumed to be installed to replace wells that are damaged during the life of the groundwater monitoring program.	Permitting, borehole clearance, and		
	Site Preparation	concrete coring	wells	10
	Monitoring Well Installation and Development	Install and develop well	wells	10
	Well Abandonment Wells that are not part of the groundwater monitoring program will be abandoned. Abandon all existing wells at end of groundwater monitoring program Well Rehabilitation	Abandon wells Abandon wells	well well	31 85
	Re-habilitate wells as necessary anticipating that some may have filled with sediment or other obstructions.	Redevelop wells as needed	events	30
	Well Extensions The potential requirement for well extensions will be assessed based upon the area of 2 foot cover.	Add extensions to top of wells in areas determined as requiring soil cover.	well	TBD
5.9	5-Year Reviews (2013 to 2043)	Reports	ea	7
	Preparation of Draft Five-Year Reviews Response to Comments of Five-Year Reviews Finalization of Five-Year Reviews			
5.10	TPH Program Completion Corrective Action Implementation Work Plan Corrective Action Implementation	Detail implementation per CAP	ea	1
	CAA-21, CAA-22, AOC 46-A, and AOC 46-B	Limited groundwater monitoring, ICs	ea	1
	AOC 24-E Soil Borings Monitoring Well Installation (temporary), Development and Monitoring	Boring installation Install and develop and sample wells Limited groundwater monitoring, ICs Excavation	ea wells ea cy	3 2 1 750
		Unknown Pipeline Removal	ea	1

Hunters Point Shipyard

WBS Task				
/Subtask	Description	Scoping Item	Unit	Quantity
/Oublack	AOC 26-C	ocoping nom	- Oime	quartity
	Soil Borings	Boring installation	ea	3
	Monitoring Well Installation (temporary), Development and Monitoring	Install and develop and sample wells	wells	2
	3	Limited groundwater monitoring, ICs	ea	1
		Excavation	су	750
		Unknown Pipeline Removal	ea	1
5.11	Shoreline Revetment			
	Site Preparation Activities	Permit applications	ea	1
	•Riprap Construction	Cut	су	9,000
	- Overall length: 1,400 linear feet	Fill	су	200
	 330-lb stone will be used to build the revetment. 	Riprap	су	8,350
		Concrete	су	6,500
	•Integration with Soil Cover			
	-To be done concurrently with revetment construction.		ea	1
	Operations and Maintenance	Monitoring effort for 30 years	ea	1
	- O & M for the revetment consists of annual walk-over inspections.			
	The structure will also be surveyed both above and below water at			
	10-year intervals. (Total 3 topographic and hydrographic surveys.)			
	Revetment repairs are budgeted for three times over the 30-year			
	period (750 cy of riprap)			
	1 () - 1 - 1//			
5.12	Implementation of Institutional Controls	Enforce Deed Restrictions	ea	1
		Annual Inspections	ea	1
		Risk Management Oversight	ea	1
		Cover O&M at IR-07/18	ea	1
6.0	Final Remedial Action Completion Report (RACR)			
	•Final Remedial Action and Site Closure documentation	Report	ea	1
		'		
7.0	Public Involvement			
	•Development of a Community Coordination Plan,			
	•Fact Sheets, and attendance of Citizen Advisory	Community Coordination Plan	ea	1
		Fact Sheets	ea	
				45
	0	0.004		400
	•Committee (CAC) meetings	CAC Meetings	ea	160
8.0	Regulatory Oversight			
		Estimated cost to be provided by	TBD	TBD
		the regulatory agencies.		
9.0	Insurance			
		Includes Cost Cap & PLL Insurance	TBD	TBD
40.0	City // and and Administrative Course and			
10.0	City/Lennar Administrative Support			

Hunters Point Shipyard Parcel B Scope of Work

Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

February 6, 2009

WBS Task				
/Subtask	Description	Scoping Item	Unit	Quantity
		3rd Party overseer for SFDPH/SFRA	TBD	TBD
		during the implementation of ETCA		

Hunters Point Shipyard Parcel B Scope of Work

Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

February 6, 2009

Proposed Guaranteed Fixed Price Remediation
Prepared By MACTEC
"Most Likely" Quantity Estimate
Draft
2/3/2009

WBS Task				
/Subtask	Description	Scoping Item	Unit	Quantity

Notes:

- (1) Deliverable involves preparation of an internal draft, draft, draft final and final submission.
- (2) Groundwater parameters include alkalinity, TOC, nitrate, nitrite, sulfate, iron, manganese, VOCs; sample quantity includes QA/QC samples
- (3) Groundwater parameters include Cr+6, alkalinity, TOC, nitrate, nitrite, sulfate, iron, manganese; Sample quantity includes QA/QC samples.
- (4) A specific HSP will be required for cover O&M and groundwater monitoring at IR-07/08.
- (5) This Most-Likely Scope of Work assumes Parcel B has no impact from the Building 134 area.

AOC = Areas of Concern

CAA = Corrective Action Areas

CAC = Citizen Advisory Committee

CAP = Corrective Action Plan

CRUP = Covenant to Restrict Use of Property

cy = Cubic Yards

DVE = Dual-Phase Vacuum Extraction

ea = Each

ESLs = Environmental Screening Levels

GAC = Granular Activated Carbon

gw = groundwater

HSP = Health & Safety Plan

IC = Institutional Controls

LUCs = Land Use Controls

MNA = Monitored Natural Attenuation

O&M = Operation and Maintenance

PID = Photoionization Detector

QAPP = Quality Assurance Project Plan

RA = Remedial Action

RACR = Remedial Action Completion Report

RAWP = Remedial Action Work Plan

RMP = Risk Management Procedures

ROD = Record of Decision

SAP = Sampling & Analysis Plan

SQL = Structured Query Language

SVE = Soil Vapor Extraction

TBD = To be determined

TCE = Trichloroethylene

TMSRA = Technical Memorandum in Support of a Record of Decision Amendment

TPH = Total Petroleum Hydrocarbons

VM = Vapor Monitoring

VOC = Volatile Organic Compound

WBS = Work Breakdown Structure

ZVI = Zero Valent Iron

Notes
Monthly for the 1st 5 yrs; quarterly thereafter. Monthly for the 1st 5 yrs; quarterly thereafter.
Maintain SQL database for 30 yrs.
Respond to requests to provide additional documents to the Navy and/or their contractors.
(1)
Parcel-wide grid (181 survey points); finer grid suspect areas (54 survey points); and follow-up at exceedance locations (160 survey points assuming 20 exceedance locations w / 8 additional points at these exceedance locations) 15 cores within Bldg 123 floor over plume area; 16 cores in former ESL exceedance areas (purple map areas); and 16 follow-up survey point location cores. Some vapor sampling assumed to be at two depths to support risk assessment; Quantity also includes 10% duplicates Geotech information pertinent for risk assessment such as soil type, porosity, moisture content, total organic content, and grain-size distribution; collected at 10% of soil gas sampling locations.
(1)
It is assumed that the following components have been or will be completed by the Navy upon parcel transfer: •Completion of all radiological sampling and remediation including storm drains / sanitary sewer excavation and backfill.

February 6, 2009 Draft Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

Notes

contamination at IR-26.

•Remedial work at IR-07/18

Notes
VOC analysis
Includes 10% duplicates.
Confirmation samples
(1)
Includes Pre-Development and Active Redevelopment RMPs
(1)

Notes
in-place volume specified in the ROD; Assumes no verification sampling is needed.
The work entails operating and maintaining the existing and proposed expanded portion of the SVE system.
Expected to reuse the existing trailer system
Expected to reuse the existing meter and circuit breaker panel.
From new SVE & VM wells & 10% dup; existing wells sampled under predesign
33 samples per event (new / existing SVE / VM wells & off-gas plus 10% dup)
33 samples per event
(1)

Notes
(2)
25-foot x 30-foot spaced injection points within plume depicted in the TMSRA/ROD Assumed not to readily coincide with cores for SVE or soil gas survey.
(2)
(1)
As plume shrinks, successively fewer points are anticipated each injection round Reinjections are likely to be required between initial points / rows of injections.
(2); Total of all three rounds

February 6, 2009 Draft Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

	Notes	
(1)		

Notes

Area is based on 2008 proposed development excluding IR-07/18 area. The cover will consist of either 2 feet of soil or hard-scape repairs based on a proposed walk-through of the site to assess current conditions. Excludes building pads

Includes building areas that overlay the VOC plume entirely/partially or VOCs in soils exceeding residential ESLs (purple map areas). Excludes areas within the risk 100-foot buffer zone. Includes 10% contingencies for building foundations and utilities. Includes building footprint areas that cross into Parcel C.

The ROD identifies chromium, mercury, lead, and copper as metals in groundwater that require treatment, if necessary. It adds that the need to treat these metals will be based on further analysis of groundwater data against trigger levels that will occur in the ROD. Of these metals, chromium is believed to be the only metal to require treatment by the regulatory agencies, based on current and historic analytical data.

(3)

(3)

(1)

(3)

(1)

Notes Long-Term Monitoring is required in addition to the process monitoring for the groundwater remedial actions. event = field sampling event; water level monitoring and collection and analysis of groundwater samples from monitoring wells. Includes 4 quarterly and 6 semi-annual monitoring events event = field event; water level monitoring and collection and analysis of groundwater samples from monitoring wells. Includes 4 quarterly and 25 annual monitoring events event = field sampling event. Includes 8 quarterly, 6 semi-annual, and 25 annual monitoring events event = field sampling event. Includes 8 quarterly, 6 semi-annual, and 25 annual monitoring events event = field sampling event. Includes 8 quarterly, 6 semi-annual, and 25 annual monitoring events

Notes
One report for each field sampling event. Includes 8 quarterly, 6 semi-annual, and 25 annual reports.
TMSRA indicates only one well to be installed
Number indicated in TMSRA Number needs to be confirmed by field visit and is dependent on total number of existing wells.
Assume that one field event will be performed each of the 30 years to redevelop the wells.
(1) City/Lennar to provide Parcel B status information only to the Navy for 2013 five-year review. Completion of subsequent five-year reviews by the City/Lennar are included in this SOW.
Work Scheduled to begin May 2009 and may result in additional investigation being necessary.
Assume that the three wells proposed in these areas have been installed.
In-place volume

Notes
n-place volume
The revetment design presented in the TMSRA and then the ROD is only schematic. This information is based on actual design work using AutoCad. It will need to be e-designed using new topographic and hydrographic information.
The duration for implementing ICs is expected to be in perpetuity.
4)
1); The RACR has been budgeted as one report. However consideration has been given on the remedial components being completed at different times, which will necessitate submission of up to 6 possible addenda to the RACR for the six major remedial components (SVE, groundwater remediation, soil excavation, capping, revetment construction and groundwater monitoring)
4 fact sheets per yr for yrs 1-5 (20 fact sheets); 1 fact sheet per yr for yrs 6-30 (25 fact sheets) t is assumed that Fact Sheet distribution will be performed by the City 12 mtgs per yr for yrs 1-5 and 4 mtgs per yr for yrs 6-30
Paid directly to agencies
by City
Coverage duration is expected to be 10 years;

February 6, 2009 Draft Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

Notes

February 6, 2009 Draft Parcel B MostLike Quant 02_03_09 Draft to Navy-Lennar

Notes

Note from Jake: Lisa, assume the following to come up w/ sq. ft.:

- (1) Areas of new building over IR10A Plume = Liquid boot & Active Venting System
- (2) Area requiring Liquid Boot and Passive Venting System = 50% of new building footprint areas (less No. 1 are

a above)

WBS Task /					
Subtask	Description	Scoping Item	Unit	Quantity	Notes
1.0	Project, Planning and Scheduling:	Scoping item	Ollic	Quantity	Notes
1.1	Scheduling and Progress Reporting: Developing and maintaining a master project schedule and monthly progress reports.				
		Schedule updates	ea	160	Monthly for the 1st 5 yrs; quarterly thereafter.
		Reports	ea	160	Monthly for the 1st 5 yrs; quarterly thereafter.
	Database Development and Maintenance: Development of a chemistry database to store all analytical data	SQL Database setup SQL Database maintenance	ea ea	1 1	Maintain SQL database for 30 yrs.
1.3	Administrative Record Support				
		Periodic Deliverable Requests	ea	1	Respond to periodic requests to provide additional copies of deliverables to the Navy and/or their contractors.
2.0	Soil Gas Survey				
	To be performed in the future parcel-wide and at discrete suspect areas for VC Survey excludes any work outside Parcel G boundary. It is assumed that the any source of soil gas within 100 feet outside of Parcel G boundary prior to pa	Navy will have remedies in place to addr	ess		
2.1	Work Plan Preparation: Includes SAP, QAPP, & HSP	Work Plan	ea	1	(1)
2.2	Soil Gas Survey Implementation: Initial soil survey will provide a closely spaced grid at locations of IR-09, IR-33 and IR-71 VOC plumes. Elsewhere across Parcel G, the initial	Geoprobe Mob/Demob	ea	2	
	survey will be randomly located on a 100-foot gird spacing at areas that have not already been excavated and can not be negotiated to be clean	Sampling Survey Points	ea	378	15, 4, 20, and 12 survey points for IR-09,-33, -71E, -71W, respectively; 167 parcel wide based on 4.4 samples per acre (38 acres)
	with the regulatory agencies based on past-use / sampling experience. Two samples (near surface and near the groundwater table) will be taken	Cores thru concrete floor slabs	ea	80	5, 1, 2, and 2 cores for IR-09, 33, 71W & 71E, respectively; 38 for parcel wide; Assumed 32 additional cores for 2nd round refinement.
	at known or highly suspect locations. At other locations, only one sample	TO-15 analyses for volatiles (number of samples)	ea	472	Total for initial round and follow-up refinement round; Quantity includes sampling at two deoths at suspect areas and 10% duplicates.
	depth will be performed. Where exceedances of screening criteria occur, a finer grid or select-location sampling will take place to define the extent during a 2nd mobilization.	Geotechnical samples	ea	43	Geotech information pertinent for risk assessment such as soil type, porosity, moisture content, total organic content, and grain-size distribution; collected at 10% of soil gas sampling locations.
2.3	Soil Gas Survey Report: Includes data validation and reporting of soil gas survey results with figures and tables.	Report	ea	1	(1)
2.4	Development of Soil Gas Cleanup Levels Memorandum Assumes that the Navy will develop a risk methodology approach that is approved by the regulators and performed by Lennar/City/MACTEC Memorandum will include what mitigation measures will be performed. It is assumed that both residential and industrial risk exposure scenarios will be utilized as evaluated in the ROD	Memorandum	ea	1	(1)

WBS Task /					
Subtask	Description	Scoping Item	Unit	Quantity	Notes
3.0	Remedial Design	· •			
	Includes remedial designs for the following components: *Hot spot soil excavations (if confirmed with the Navy that these areas have not already been removed with utility removals) *Soil cover *Long-term Groundwater Monitoring *Engineering controls including liquid-boot with vapor control *The need for remedial design for (continued) groundwater remediation using ZVI is pending clarification from the Navy regarding their intent and level of aggressiveness to complete their treatability test to meet ROD remedial goals before parcel transfer. At a minimum, a remedial design will be required in compliance with the ROD that specifies the need for process and/or long-term groundwater monitoring depending upon the final results of the treatability study. It is anticipated that the Navy will be completing the draft treatability stureport by April 10, 2009 based on BCT presentation material.	dy			It is assumed that the following components have been or will be completed by the Navy upon parcel transfer: *Removal of the Pickling and Plating Sump and associated soils as determined by confirmation sampling performed by the Navy. *Removal of all soil stockpiles (approximately 325 cy) as referenced in the ROD. *Completion of all radiological sampling and remediation. MACTEC has received BCT handout materials pertaining to the ZVI testing from the 1-21-09 BCT meeting that depicts injection locations completed to date and proposed injection and groundwater / soil vapor monitoring locations. Injections have been performed in IR-71 and IR-09. Two more injections are proposed at unspecified locations. No injections to our knowledge have been made yet in IR-33 and IR-71 eastern plume. It is also currently premature for treatability testing results to be available. It is not know if the Navy is anticipating that they will complete the remediation of IR-09, IR-33 and IR-71 upon parcel transfer. These intentions as well as detailed treatability test results will be needed to
3.1	Pre-Design Field Work	Pre-Design Field Activity			assess what Lennar's responsibilities will be upon parcel transfer.
3.1	Fie-Design Field Work	FIE-Design Field Activity			
	Soil Cover Design	-Topographic survey	ea	1	
	Long-Term Groundwater Monitoring Work	-Monitoring well verification field reconnaissance	ea	1	
3.2	Remedial Design Documents Includes design for all the remedial elements including engineering controls such as liquid-boot with vapor controls.	Remedial Design (includes basis of design, specifications, and drawings.)	ea	1	
	Institutional Controls (ICs)	LUCs CRUPs Deed Restrictions RMPs	ea ea ea ea	1 1 1	Includes Pre-Development and Active Redevelopment RMPs
4.0	Remedial Action Work Plan (RAWP)	TANK O	Ca		modeso i to povolopmoni and Astivo Nedevolopmoni Nivii 3
	RAWP includes plans for the following components: Hot spot soil excavations (if confirmed with the Navy that these areas have not already been removed with utility removals) Soil cover Long-term groundwater monitoring plan Engineering controls including liquid-boot with vapor controls The need for remedial design for (continued) groundwater remediation	RAWP (includes SAP, QAPP and HSP)	ea	1	(1)

WBS Task /					
Subtask	Description	Scoping Item	Unit	Quantity	Notes
5.0	Remedial Implementation	- Cooping to			
5.1	Soil Excavation & Monitoring: Entails removal of Hot Spot Areas AT-22 (Bldg 429) and AV-20 (Bldg 304), if not already removed. These areas have exceedances of lead and benzo[a]pyrene, respectively.				
	•Site Preparation Activities	Mob/Demob Permit applications	ea	1	
	•Survey Control	Survey	ea	1	
	•Hot Spot Excavation 2 areas AT-22 and AV-20 with total of 168 cy in volume per the ROD	Excavation	су	168	In-place volume specified in the ROD; Assumes not verification sampling is needed.
5.2	Groundwater Remediation: In-Situ Injection with ZVI Scope of work will be dependent upon Navy's intent and level of aggressiveness to complete their treatability test to meet ROD remedial goals before parcel transfer. Additional process monitoring may be required to assess the ZVI remediation.	TBD	TBD	TBD	
5.3	Soil Cover Construction				
	•Site Preparation Activities	Mob/Demob	ea	1	
	•Survey Control	Survey	ea	1	
	•Cover Construction	Cover area	sq. ft.	1.27M	The cover will consist of either 2 feet of soil or hard-scape repairs based on a proposed walk-through of the site to assess current conditions
5.4	Vapor Control Application	Area Needing Liquid Boot and Passive Venting System	sq ft	178,695	Areas are for buildings that are entirely or in part over a VOC plume and include portions that cross over the Parcel G boundary. Areas exclude any risk assessment 100-foot buffer from the groundwater plume. Includes 10% contingencies for building foundations and utilities.
5.5	Long-Term Groundwater Monitoring •Field Work and Laboratory Analysis a) Years 1-2 Quarterly Sampling In Years 1-2 collect and analyze groundwater samples from 52 additional wells. Assumes that current gw monitoring program will continue (18 wells) with the addition of samples collected under the SAP supplemental program (8 wells), 4 wells sampled to monitor for offsite migration of groundwater, and 36 wells installed a part	Water level monitoring and sampling and			Long-Term Monitoring is required in addition to any process monitoring for the groundwater remedial action and only includes monitoring for COCs. event = field sampling event; water level monitoring and collection and analysis of groundwater samples
	of the pilot treatability program. Sampling frequency of quarterly for Years 1 though 2 is as specified in Table 6 of the ROD.	analysis of groundwater samples from monitoring wells	events	8	from monitoring wells. Includes 8 quarterly monitoring events. Monitoring will include wells outside the Parcel G boundary and it is assumed that the Navy will provide access.

WBS Task /					
Subtask	Description	Scoping Item	Unit	Quantity	Notes
Oublask	b) Years 3-15 Semi-Annual Sampling	Ocoping item	Oilit	Quantity	Hotes
	,				
	Collect and analyze groundwater samples from 58 wells in Years 3-5, from 46 wells in Years 6 through 15, and collect water levels from 23 additional wells in years 3-15. Assumes that				
	by Year 3, 11 wells currently sampled that are within the stadium footprint will be abandoned,				
	and that an estimated 6 new wells will be installed and incorporated into the sampling				
	program as part of the remedy monitoring. Beginning in Year 6, wells that are monitored for				
	metals only (11 wells) will be dropped from the analytical program (per the November 2008	Water level monitoring and sampling and			event = field sampling event; water level monitoring and collection and analysis of groundwater samples
	Draft Final ROD) and the program will consist of groundwater samples for VOCs on a	analysis of groundwater samples from			from monitoring wells. Includes 26 semi-annual monitoring events. Monitoring will include wells outside
	semiannual basis (46 wells) and groundwater chemistry parameters on an annual basis.	monitoring wells	events	26	the Parcel G boundary and it is assumed that the Navy will provide access.
	c) Years 16 through 30 Annual Sampling				
	Assumes that the groundwater treatment program is effective and that the monitoring				Revised from the semi-annual monitoring schedule specified in the November 26, 2008 Draft Final ROD.
	program can be reduced to collecting samples from 37 wells. Assumes that the sampling	Water level monitoring and sampling and			The current version of the ROD does not specify sampling frequency; event = field
	program will consist of collecting groundwater samples for VOCs and groundwater chemistry parameters on an annual basis.	analysis of groundwater samples from monitoring wells	events	15	sampling event; water level monitoring and collection and analysis of groundwater samples from monitoring wells. Includes 15 annual monitoring events.
	parameters on an annual basis.	monitoring wells	events	13	Informating wells. Includes 13 annual monitoring events.
	•Reporting				
	a) Data Validation				
	For each sampling event, validate chemical analytical data and generate a Quality				
	Control Summary Report. Level III validation will be performed on 80% of the samples	Validate chemical analytical data and generate			
	and Level IV validation will be performed on 20% of the samples	data validation summary report.	events	49	event = field sampling event. Includes 8 quarterly, 26 semi-annual, and 15 annual monitoring events.
	·				
	b) Data Management				
		Load data from groundwater monitoring			
	qualifiers will be loaded into a SQL database	program	events	49	event = field sampling event. Includes 8 quarterly, 26 semi-annual, and 15 annual monitoring events.
	c) Data Evaluation For each sampling event, the groundwater elevation and chemical analytical data will be				
	complied in tables and figures, evaluated and interpreted for presentation in applicable	Compile and evaluate data from groundwater			
	quarterly, semi-annual, and annual reports	monitoring program	events	49	event = field sampling event. Includes 8 quarterly, 26 semi-annual, and 15 annual monitoring events.
		0. 0			
	d) Report Preparation				
	Prepare a report presenting and interpreting data collected for each quarterly, semi-				
	annual, or annual event. Draft, Draft Final, and Final versions of each report will be				One report will be generated for each quarterly event in Years 1-2 and one report for each semi-annual or
	generated.	Prepare groundwater monitoring report	report	49	annual event in Years 3-30.
5.0	Manifestor WALILIA AND IN A December 1997				
5.6	Monitoring Well Installation/Well Abandonment It is assumed that 6 new wells will be installed to monitor the effectiveness of the				
	groundwater remedy.				
	gy-	Permitting and borehole clearance	wells	6	
		1 cilitary and potentile dealance	WEIIS		
	a) Well Installation, Development, and Rehabilitation				
	a) won moranation, Development, and Itenabilitation				
		Install, develop, and survey wells	wells	6	
		mistan, develop, and survey wens	WOIIS		assume that one field event will be performed each year to redevelop wells that have filled with
		Redevelop wells as needed	events	30	sediment or other material.
			2.00		

WBS Task /					
Subtask	Description	Scoping Item	Unit	Quantity	Notes
	b) Well Abandonment 104 wells abandoned in two separate events. The first event will include abandonment of 23 wells. The second event will include abandonment of 81 wells at the end of the groundwater monitoring program.	Abandon wells	well	104	
	c) Well Extension The potential requirement for well extensions will be assessed based upon the area of 2 foot cover	Add extensions to top of wells in areas determined as requiring soil cover	well	TBD	
5.7	5-Year Reviews (2013 to 2043) •Preparation of Draft Five-Year Reviews •Response to Comments of Five-Year Reviews •Finalization of Five-Year Reviews	Reports	ea	7	(1); City/Lennar to provide Parcel G status information only to the Navy for 2013 five- year review. Completion of subsequent five-year reviews to be completed by the City/Lennar are included in this SOW.
5.8	Implementation of Institutional Controls	Enforce Deed Restrictions Annual Inspections Risk Management Oversight	ea ea ea	1 1 1	
6.0	Final Remedial Action Completion Report (RACR)	Thor management overeign	- Ou		
	•Final Remedial Action and Site Closure documentation	Report	ea	1	(1); The RACR has been budgeted as one report. However consideration has been given to the remedial components being completed at different times, which will necessitate submission of up to 3 to 4 possible addenda to the RACR for the major remedial components (groundwater remediation, soil excavation, capping, groundwater monitoring).
7.0	Public Involvement				
	Updates to the Community Coordination Plan Fact Sheets, and attendance of Citizen Advisory	Community Coordination Plan Updates Fact Sheets	ea ea	1 45	Updates to plan developed under Parcel B SOW 4 fact sheets per yr for yrs 1-5 (20 fact sheets); 1 fact sheet per yr for yrs 6-30 (25 fact sheets)
	Committee (CAC) meetings	CAC Meetings	ea	160	It is assumed that Fact Sheet distribution will be performed by the City 12 mtgs per yr for yrs 1-5 and 4 mtgs per yr for yrs 6-30
8.0	Regulatory Oversight				
		Estimated cost to be provided by the regulatory agencies.	TBD	TBD	Paid directly to agencies by City
9.0	Insurance	Includes Cost Cap & PLL Insurance	TBD	TBD	Coverage duration is expected to be 10 years; Additional groundwater remediation contingencies may be needed such as Lactate or Organo-Sulfur injections.
10.1	City/Lennar Administrative Support				
		3rd Party overseer for SFDPH/SFRA during the implementation of ETCA	TBD	TBD	

WBS Task /				
Subtask	Description	Scoping Item	Unit Quan	ntity Notes

Notes:

(1) Deliverable involves preparation of an internal draft, draft, draft final and final submission.

(2) Closure of TPH sites within Parcel G are pending except site 37-A which is comingled with CERCLA. The long term monitoring at site 37-A is included.

BCT = BRAC Cleanup Team

BRAC = Base Realignment and Closure

CAC = Citizen Advisory Committee

COCs = Chemicals of Concern

CRUP = Covenant to Restrict Use of Property

cy = Cubic Yards

DVE = Dual-Phase Vacuum Extraction

ea = Each

GAC = Granular Activated Carbon

gw = groundwater

HSP = Health & Safety Plan

IC = Institutional Controls

LUCs = Land Use Controls

QAPP = Quality Assurance Project Plan

RA = Remedial Action

RACR = Remedial Action Completion Report

RAWP = Remedial Action Work Plan

RMP = Risk Management Procedures

ROD = Record of Decision

SAP = Sampling & Analysis Plan

SQL = Structured Query Language

SVE = Soil Vapor Extraction

TBD = To be determined

TPH = Total Petroleum Hydrocarbons

VM = Vapor Monitoring

VOC = Volatile Organic Compound

WBS = Work Breakdown Structure

ZVI = Zero Valent Iron

To be conducted parcel-wide over a 150 ft x 150 ft wide grid at areas that can not be negotiated to be clean with the regulatory agencies based on past-use / sampling expeience. Also to be performed at suspect areas where former VOC soil or soil gas sampling has shown exceedances of ESLs. Where exceedances occur, a finer grid or select-location sampling will take place to define the extent during a 2nd mobilization.

Draft Document – 02/03/2009 Former Hunters Point Shipyard Parcel B Guaranteed Fixed Price Remediation (GFPR) Scoping Document Prepared by MACTEC

Parcel B Groundwater Remediation Strategy for VOCS -Concerns about details for using sodium lactate and polylactate, a slow or accelerated remedy, and the process possibly stalling at vinyl chloride.

There are inconsistencies in the approach presented in Parcel B ROD for bio-remediation of Building 123, IR-10A VOC Plume, and therefore an alternate lactate injection approach is proposed as described below:

TMSRA GW3-A description indicates use of glycerol polylactate

The proposed alternative GW-3A is described and costed in the Parcel B TMSRA (which serves to present alternatives for soil, groundwater and radiation issues) as:

p. 5-12, Section 5.3.3. "The biodegradation substrate (Alternative GW-3A) is a glycerol polylactate, which creates reducing conditions in the aquifer by forming lactic acid and hydrogen. The microbes use the lactic acid and hydrogen to degrade or mineralize the VOCs to their basic components by a process called reductive dechlorination. The biodegradation treatment is a timed-release compound that will continue to react for up to several years, depending on the dose of the treatment. The timed-release reaction is beneficial in low-permeability aquifers such as the A-aquifer at Parcel B because the slow release allows for more time for dispersion of the substrate and more time for the substrate to come in contact with the COCs and cause them to be immobilized or mineralized."; and

p. 6-25, Section 6.3.3. "The treatment alternative for GW-3A is a bioremediation substrate that enhances anaerobic bioremediation by releasing hydrogen. ... The advantage of the slower-reacting bioremediation substrate is the continued reaction as the substrate disperses, potentially creating a wider treatment area, and the continued treatment for "rebound" conditions."

TMSRA – Appendix D – the cost section implies a different approach, i.e., sodium lactate

Cost assumptions and cost estimates in Appendix D of the TMSRA appear to use a different injection material, sodium lactate, which has a shorter persistence in the aquifer. Page D-18 says:

"4. Approximately 3,300 pounds of sodium lactate is needed for the treatment volume of 32,000 cubic feet [ed., based on a 4,000 square foot application area, an aquifer thickness of 20 feet, and a porosity of 0.4], according to the lactate vendor. Sodium lactate is delivered in 600-pound drums; therefore, 3,600 pounds of sodium lactate would be purchased for the project."

The GW-3A alternative bioremediation cost presented on Table D-8A in the TMSRA is based on sodium lactate as on page D-18, and totals \$15,621 (capital cost).

Similar contradictions are carried through in the ROD

Wording in the Parcel B ROD (November 7, 2008) also support use of the slow-release compound (p. 9-9 and p.12-14). The text on page 9-10 states that the capital cost for the biological substrate is \$75,000, but

the cost summary table for Alternative GW-3A (Table 12-2A) states a cost of \$15,620, which is the cost estimate for use of sodium lactate in the TMSRA.

In addition to the apparent discrepancy between the proposed use of a slow-release, persistent compound (up to three years) versus the short-term persistence of sodium lactate (probably six months or less), there are questions concerning the ability of the sodium lactate injection at the proposed dose and single injection to provide complete degradation as opposed to the reactions stalling at vinyl chloride.

MACTEC's new proposal

It is MACTEC's belief that use of the single injection of sodium lactate focused only on an estimated 4,000 sq. ft application area will not achieve remedial objectives without also relying substantially on monitored natural attenuation (MNA) over an indefinite period of time, if the remedial goals are ever actually achieved at all. Unless the regulatory agencies concur in writing that MNA (which is not a stated component of the selected remedy) is acceptable given the recalcitrant nature of vinyl chloride (VC), then MACTEC proposes that a more aggressive injection scenario be used. For consistency MACTEC's approach is based on contact with the same vendor that the Navy consulted for their cost estimate, JRW Technologies. This vendor indicated that up to 4 injections of sodium lactate at 6-month intervals would be required to achieve remedial objectives. Furthermore, they recommended injecting initially over the entire plume area (approximately 18,000 sq. ft as depicted in the ROD) at a 25 by 30-foot spacing which results in approximately 40 injection points. This injection area can likely be decreased in subsequent rounds based on the success of evenly distributing the lactate within the aquifer and effectiveness of the biodegradation. MACTEC believes that the initial spacing may be overly optimistic given the lowpermeable soil conditions as observed from the Navy's In-Situ Sequential Anaerobic-Aerobic Bioremediation Treatability Study performed at the Building 134 property. However, the multiple rounds of injections should provide opportunity to inject at off-set locations between previous injection points to ultimately obtain complete coverage if distribution within the saturated zone becomes an issue.

If the intent by the Navy was to use a true slow release glycerol polylactate, such as discussed in the text of the ROD, HRC®, manufactured by Regenesis, would be an appropriate reagent. However, Regenesis recommended injection over the entire plume area (and not a 4,000 sq. ft. area as proposed in the ROD) on a 10 ft by 10 ft spacing with a single injection event to ensure remedial objectives were achieved. This would result in approximately 180 injection points. Regenesis was concerned about providing adequate reagent distribution with greater spacing and only one injection event.